

Councillors

**Legal & Democratic Services**

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Our Ref:  
Your Ref:

5 July 2019

Dear Councillor

**COUNCIL – 10 JULY 2019**

Please find attached for your attention additional information in respect of the Council meeting on Wednesday,

**Item 10 Minutes of the Health & Wellbeing Board and Executive Board** – the Health & Wellbeing Board minutes marked as to follow are attached.

Please attach these papers to your agenda for the meeting.

Many thanks.

Yours sincerely



**Kevin Tomkinson**  
Principal Governance Officer

## **HEALTH AND WELLBEING BOARD**

**FRIDAY, 14TH JUNE, 2019**

**PRESENT:** Councillor R Charlwood in the Chair

Councillors A Smart, F Venner, S Golton  
and G Latty

### **Representatives of Clinical Commissioning Group**

Dr Jason Broch – Deputy Clinical Chair, NHS Leeds Clinical Commissioning Group

Tim Ryley – Chief Executive, NHS Leeds CCG

### **Directors of Leeds City Council**

Dr Ian Cameron – Director of Public Health

### **Representative of NHS (England)**

Anthony Kealy – Locality Director, NHS England North (Yorkshire & Humber)

### **Third Sector Representative**

Alison Lowe – Director, Touchstone

### **Representatives of Local Health Watch Organisation**

Dr John Beal – Healthwatch Leeds

Hannah Davies – Healthwatch Leeds

### **Representatives of NHS Providers**

Sara Munro – Leeds and York Partnership NHS Foundation Trust

Dr Phil Wood – Leeds Teaching Hospitals NHS Trust

### **Safer Leeds Representative**

Paul Money – Chief Officer, Safer Leeds

### **Representative of Leeds GP Confederation**

Jim Barwick – Chief Executive of Leeds GP Confederation

## **1 Welcome and introductions**

The Chair welcomed everyone to the meeting.

Councillor Graham Latty was welcomed on his return to the Board as were Councillors Fiona Venner and Alice Smart who had been appointed to the Board for the 2019/20 Municipal Year.

Thanks were expressed to Councillors Lisa Mulherin, Pat Latty and Eileen Taylor who had sat on the Board in the previous year.

The Chair also welcomed members of the public in attendance and gave an overview of the role of the Board.

## **2 Declarations of Disclosable Pecuniary Interests**

There were no declarations.

## **3 Apologies for Absence**

Apologies for absence were submitted on behalf of Cath Roff, Dr Alistair Walling, Dr Gordon Sinclair, Julian Hartley and Thea Stein.

## **4 Open Forum**

The Board heard from representatives of Change Leeds. Change Leeds is a user led organisation which worked for equal rights for people with learning disabilities. Reference was made to the health inequalities faced by people with learning disabilities and the need to have a voice and be included in mainstream commissioning and planning of health care. The group asked how they could work with the Board to make sure those with learning disabilities would be included in health planning.

The Board welcomed the presentation and reference was made to where learning disabilities were considered in various strategies and health planning. Further issues discussed included employment and independent living. It was agreed to arrange a meeting with representatives of Change Leeds to discuss matters further.

## **5 Developing our approach to improving health and wellbeing across West Yorkshire and Harrogate and Leeds**

The Board received the following reports:

- The report of the West Yorkshire and Harrogate Health Care Partnership provided an overview of the development of the 5 year strategy for health and care in West Yorkshire and Harrogate to date.
- The report of the Leeds Health and Care Partnership Executive Group (PEG) that provided an update on the review, success of the plan to date, alignment with the West Yorkshire and Harrogate Integrated Care System and the NHS Long Term Plan

The following were in attendance for this item:

- Ian Holmes, West Yorkshire & Harrogate Health Care Partnership (WYH HCP)
- Rachel Loftus, Health Partnerships
- Tony Cooke, Chief Officer Health Partnerships
- Paul Bollom, Head of Leeds Health and Care Plan

Ian Holmes and Rachel Loftus updated the Board on the development of the 5 year strategy for health and care in West Yorkshire and Harrogate. The following was highlighted:

- Work carried out across West Yorkshire and Harrogate to deliver the strategy.
- The development of the strategy was due to be finished in Autumn 2019.
- Proposed future model for West Yorkshire and Harrogate.
- Improving Population Health and the need for a more focused approach on Children, Young People and Families
- Supporting people to support themselves and how to influence decision making.

Further discussion included the following:

- Positive impact Healthwatch has contributed to WYH HCP.
- Health and wellbeing of children, young people and families and the importance of embedding a 'Think Family, Work Family' approach across West Yorkshire and Harrogate.
- Ensuring that the public version of the narrative is accessible to citizens.
- Role of the WYH 5 year strategy in enabling support within communities to make the 'left shift' approach a reality in how we commission services and address workforce challenges as a 'wicked issue' across the region.
- Importance of subsidiarity of place and working at scale across WYH HCP where it makes sense to do so and there is added value with a clear rationale.
- Importance of ensuring Health and Wellbeing Boards in WYH have early sight of, and conversations about, new initiatives and resources

**RESOLVED** – That the Leeds Health and Wellbeing Board is asked to:

- Input views and ideas into the overall development of the 5 year strategy for Health and Care in West Yorkshire and Harrogate
- Contribute specific feedback to the development of the 2 new programmes including how these can be achieved through closer working with the 6 Health and Wellbeing Boards across West and North Yorkshire.

Paul Bollom and Tony Cooke updated the Board on the Leeds Health and Care Plan. The following was highlighted:

- How the plan supported the Health and Wellbeing Strategy and links to working across West Yorkshire.
- Population Health Management.
- Key changes over the next 5 to 10 years.
- Refresh of the Plan.
- Ongoing work for aligned and shared priorities.
- Issues to consider including learning disability, mental health and poverty impacts.

Further discussion included the following:

- Welcomed the clarity that the Leeds Plan is the transformation programme for the health and care system rooted within the Leeds Health and Wellbeing Strategy
- Welcomed the focus on mental health and challenges for BAME communities and children and young people.
- Importance of parity of esteem between physical and mental health and the role of physical activity in improving mental health and wellbeing was noted.
- Welcomed the focus on prevention and improving population health by tackling the social determinants of health and wellbeing through a 'causes of causes' approach linked to the wider Health and Wellbeing and Inclusive Growth strategies
- Welcomed the focus on improving the contribution of the NHS and primary care to narrowing the gap in healthy behaviours (smoking, physical activity, healthy eating, obesity, alcohol/drugs), premature mortality and long term conditions as part of the Leeds Plan
- Discussion of the proposed shared priorities and the opportunities to go further in these areas to collectively address the demographic challenges outlined in the Joint Strategic Assessment with a focus on children and older people within communities that experience the highest levels of deprivation.
- Further exploration to occur around creating the strategic infrastructure to tackle poverty through the Health and Wellbeing Board and Inclusive Growth Partnership Board.
- Further work to shape up priorities around tackling homelessness, ensuring better health outcomes for Children Looked After and supporting vulnerable groups into employment as priorities linked to the Leeds Plan and delivered in partnership with other strategies and plans.
- Noted that climate change and health will be increasingly important and shared priorities will emerge from conversations.

**RESOLVED** – That the Health and Wellbeing Board is asked to:

- Note the progress and process to review the Leeds Plan to ensure it continues to meet the needs of the changing health and care landscape.
- Note further development to occur in the context of the NHS Long Term Plan and West Yorkshire and Harrogate draft 5 year strategy.
- Support the outcomes focused approach to reviewing the Leeds Plan.
- Support the 'obsessions' led approach and to further engage and develop the three proposed 'obsession' areas.
- Support the further strengthening of strategic links with other key boards by developing linking priorities/shared obsessions.

## **6 Priority 12: The best care, in the right place, at the right time - Update on Urgent Treatment Centre (UTC) development**

The report of St George's Urgent Treatment Centre provided the Board with the following:

- Awareness of the national mandate and rationale behind the development of Urgent Treatment Centres (UTCs)
- As part of the Leeds Health and Care Plan, inform Members of the vision and aims of the Leeds Unplanned Care and Rapid Response Strategy and how UTCs support delivery.
- Update on the development of the St George's UTC, the learning from implementing the first designated UTC in Leeds and how we will use this learning when widening out the UTC provision across Leeds.
- Seek continued support from Members around the development of UTCs across the City.

The following were in attendance for this item:

- Jo Thornton
- Andrew Nutter
- Kate Parker
- Deborah Taylor

Key issues highlighted included the following:

- How services had been developed at St George's and how people accessed services.
- The ambition to have 5 UTCs across the City.
- 30,000 patients a year were seen at St George's with approximately three quarters living in the surrounding areas.
- How to get people to access the appropriate services for their needs – case studies were shown
- Next steps – developing pathways with other partners.

In response to comments and questions, the following was discussed:

- Mental health support within UTCs...

- Opportunity to provide greater clarity between different health and care services and when it is appropriate to use UTCs.
- Welcomed engagement to occur with Local Care Partnerships and opportunities around this.
- Considerations around making best use of our estates to improve access to UTCs.

**RESOLVED** – The Health and Wellbeing Board is asked to:

- Note the role of the Unplanned Care and Rapid Response programme of the Leeds Health and Care Plan in progressing the development of UTCs in line with Leeds Health and Wellbeing Strategy
- Provide feedback and continue to support the development of UTCs across the City using learning from St George's UTC and the next steps outlined.

## **7 State of Women's Health in Leeds Report**

Leeds was the first city in the UK to produce a comprehensive picture of life, health and wellbeing for women and girls – the State of Women's Health in Leeds Report.

The report of the Director of Public Health summarised the issues highlighted from its findings and next steps in using this learning across the system to understand needs and to commission better services for women supporting the vision of the Leeds Health and Wellbeing Strategy that Leeds will be a healthy and caring city for all ages, where people who are the poorest will improve their health the fastest.

The following were in attendance for this item:

- Dr Ian Cameron, Director of Public Health
- Professor Alan White
- Jeannette Morris-Boam, Women's Lives Leeds
- Tim Taylor, Public Health

The Board received a presentation. Discussion included the following:

- Welcomed the State of Women's Health in Leeds Report and reflected on its launch on International Women's Day.
- Opportunity for a future Health and Wellbeing Board workshop focusing on the key challenges that can only be addresses in partnership.
- Importance of State of Women's Health in Leeds Report to be used to influence how we commission through a Future Generations approach.
- Ensuring that the recommendations of the report are implemented in a way that reflects the diversity of Leeds including for LGBT, BAME and disabled women. Particularly around accessibility and provision of mainstream services.

**RESOLVED** – The Health and Wellbeing Board is asked to:

- Note the content of the paper.
- Support the findings and recommendations of the State of Women's Health in Leeds report.
- Agree for organisations represented on the HWB to:
  - Invite the authors of the report to their relevant senior board/group meetings to discuss the findings
  - Reflect on gender difference in health and wellbeing in their services and the further actions needed to work to address the findings.
  - Identify comments to support delivery of the recommendations of the State of Women's Health report, which will be overseen and reported to a future HWB meeting.

## **8 For information: Leeds Health and Care Quarterly Financial Report**

The report of the Leeds Health and Care Partnership Executive Group (PEG) provided the Board with an overview of the financial positions of the health and care organisations in Leeds, brought together to provide a single citywide financial report.

**RESOLVED** – That the 2018/19 April to March partner organisation pre-audit financial positions be noted.

## **9 For information: Connecting the wider partnership work of the Leeds Health and Wellbeing Board**

The report of the Chief Officer, Health Partnerships provided a summary of recent activity from workshops and wider system meetings, convened by the Leeds Health and Wellbeing Board (HWB). The report gives an overview of key pieces of work across the Leeds health and care system, including:

- Leeds System Resilience Plan Update: Winter 2018/19
- Progressing our Leeds Health and Care Workforce Strategy
- Overview of our approach to Leeds City Health Tech
- Leeds Community Safety Strategy: Working together so people can live in healthy, safe and sustainable communities
- Promoting healthy adolescent relationships

**RESOLVED** – That the report be noted.

## **10 Minutes**

**RESOLVED** – That the minutes of the meeting held on 25 April 2019 be confirmed as a correct record.

## **11 Date and Time of Next Meeting**

Monday, 16 September 2019 at 2.00 p.m.

Draft minutes to be approved at the meeting  
to be held on Monday, 16th September, 2019

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